Menlo Park Community Profile

Developed by the CPPW Evaluation Team
University of Arizona
Mel and Enid Zuckerman College of Public Health

for the
Communities Putting Prevention to Work Program
Pima County Health Department

Made possible by funding from the Pima County Health Department via the U.S. Department of Health and Human Services.
MENLO PARK

Population: 7,792

Location: In metro Tucson, about one mile west of downtown.

Target Area Boundaries:
- North: W. St. Mary’s Rd.
- South: W. Starr Pass Blvd.
- East: I-10
- West: A Mountain / Tumamoc Hill

Land area: Approximately one sq. mile

Colonia: No

Congressional District: 7
Board of Supervisors District: 5
Census Tracts: 2, 25.01 (block group 1)
Ward: 1

Data Sources: This community profile contains information from multiple sources.

- The magnifying glass symbol indicates that the information came from public sources like the U.S. Census Bureau or agency websites.
- The camera symbol indicates that the information originated from an observational assessment of the community conducted by evaluators from the University Of Arizona College Of Public Health.
- The microphone symbol indicates that the information came from an interview with the CPPW neighborhood Connector conducted by evaluators from the University of Arizona College of Public Health.
- The clipboard symbol indicates the data originated from the community assessments administered to neighborhood residents by the CPPW neighborhood Connector.

The population of Menlo Park differs from the population of Pima County and the overall U.S. population (see table at right). Compared to these two groups, residents in this neighborhood:

- **Are more likely to be male** – More than 46% of Menlo Park residents are male (compared to less than 50% of those countywide and nationwide).
- **Are slightly younger** – There are fewer adults over 65 in Menlo Park than in Pima County and the U.S.
- **Have lower incomes** – Estimated per capita income is about half that of Pima County and less than half that of the nation.
- **Are more Hispanic and less non-Hispanic White** - 61% of residents are Hispanic or Latino (of any race), compared to 33% in Pima County and 15% in the U.S. Only 27% are non-Hispanic White alone, compared to more than 50% of those countywide and 66% of those nationwide.

**Employment by Industry**

Of the Menlo Park population age 16 years and over, 64.4% are in the labor force, comparable to the overall U.S. population (65%).

- **Educational, health and social services** are the top industry in both Menlo Park (29% of labor) and Pima County (24%).
- **Finance and insurance, and real estate and rental and leasing** accounted for more labor in Menlo Park (10%) than in Pima County (6%), while **manufacturing** (1%) accounted for less labor in Menlo Park (1% vs. 8%).

<table>
<thead>
<tr>
<th>Demographics (ACS 2005-2009)</th>
<th>MENLO PARK</th>
<th>PIMA COUNTY</th>
<th>U.S.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>GENDER</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Male</td>
<td>46.2%</td>
<td>49.0%</td>
<td>49.3%</td>
</tr>
<tr>
<td>Female</td>
<td>43.2%</td>
<td>51.0%</td>
<td>50.7%</td>
</tr>
<tr>
<td><strong>AGE</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Median age</td>
<td>-</td>
<td>36.8 years</td>
<td>36.5 years</td>
</tr>
<tr>
<td>Under 5 years</td>
<td>6.1%</td>
<td>6.9%</td>
<td>6.9%</td>
</tr>
<tr>
<td>18 years and over</td>
<td>84.2%</td>
<td>76.3%</td>
<td>75.4%</td>
</tr>
<tr>
<td>65 years and over</td>
<td>10.5%</td>
<td>14.7%</td>
<td>12.6%</td>
</tr>
<tr>
<td><strong>HOUSEHOLDS AND FAMILIES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average household size</td>
<td>2.34 people</td>
<td>2.62 people</td>
<td>2.60 people</td>
</tr>
<tr>
<td>Average family size</td>
<td>-</td>
<td>3.30 people</td>
<td>3.19 people</td>
</tr>
<tr>
<td>Median household income</td>
<td>-</td>
<td>$45,885</td>
<td>$51,425</td>
</tr>
<tr>
<td>Median family income</td>
<td>-</td>
<td>$56,711</td>
<td>$62,363</td>
</tr>
<tr>
<td>Per capita income</td>
<td>$12,429</td>
<td>$24,556</td>
<td>$27,041</td>
</tr>
<tr>
<td><strong>RACE AND ETHNICITY</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Not Hispanic or Latino</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>White alone</td>
<td>27.2%</td>
<td>57.2%</td>
<td>65.8%</td>
</tr>
<tr>
<td>Black or African American</td>
<td>6.5%</td>
<td>3.1%</td>
<td>12.1%</td>
</tr>
<tr>
<td>American Indian and Alaska</td>
<td>4.0%</td>
<td>2.5%</td>
<td>0.7%</td>
</tr>
<tr>
<td>Native alone</td>
<td>0.2%</td>
<td>2.4%</td>
<td>4.3%</td>
</tr>
<tr>
<td>Asian alone</td>
<td>0.0%</td>
<td>0.1%</td>
<td>0.1%</td>
</tr>
<tr>
<td>Native Hawaiian and Other</td>
<td>0.0%</td>
<td>0.1%</td>
<td>0.1%</td>
</tr>
<tr>
<td>Pacific Islander alone</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Some other race alone</td>
<td>0.1%</td>
<td>0.3%</td>
<td>0.2%</td>
</tr>
<tr>
<td>Two or more races</td>
<td>0.9%</td>
<td>1.6%</td>
<td>1.6%</td>
</tr>
<tr>
<td>Hispanic or Latino (of any race)</td>
<td>61.1%</td>
<td>32.8%</td>
<td>15.1%</td>
</tr>
</tbody>
</table>

NEIGHBORHOOD CHARACTERISTICS: HOMES VS. COMMERCIAL DESTINATIONS

Residential Areas

Housing characteristics:
- Menlo Park has 2,701 housing units.
- About 13% of housing units in this neighborhood are vacant, compared to about 12% in Pima County.
- There are more renters than homeowners: More than two-thirds (67%) of housing units in Menlo Park are renter-occupied.

Occupied Housing Units by Year
Householder Moved Into Unit

<table>
<thead>
<tr>
<th>Year</th>
<th>Count</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>1969 or before</td>
<td>1</td>
<td>0.0%</td>
</tr>
<tr>
<td>1970-1979</td>
<td>0</td>
<td>0.0%</td>
</tr>
<tr>
<td>1980-1989</td>
<td>5</td>
<td>17.2%</td>
</tr>
<tr>
<td>1990-1999</td>
<td>8</td>
<td>28.6%</td>
</tr>
<tr>
<td>2000-2004</td>
<td>13</td>
<td>46.4%</td>
</tr>
<tr>
<td>2005 or later</td>
<td>10</td>
<td>35.7%</td>
</tr>
</tbody>
</table>

0.0% of housing units lack complete plumbing facilities
0.0% lack complete kitchen facilities

Commercial / Public Access Destinations

Of approximately 75 commercial or public access destinations in the Menlo Park neighborhood, the greatest proportions are restaurants and other food vendors (25%) and other services (24%). Additionally:
- There were twice as many abandoned homes or buildings and vacant lots (8) as there were recreational facilities (4).
- No places of worship were observed.

<table>
<thead>
<tr>
<th>Destination</th>
<th>Count (approx.)</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restaurant or other food vendor</td>
<td>19</td>
<td>25%</td>
</tr>
<tr>
<td>Other service (salon/beautician, lawyer, laundry)</td>
<td>18</td>
<td>24%</td>
</tr>
<tr>
<td>Abandoned home/building/vacant lot</td>
<td>8</td>
<td>11%</td>
</tr>
<tr>
<td>Other retail (card shop, video rental, florist, etc.)</td>
<td>7</td>
<td>9%</td>
</tr>
<tr>
<td>Health and human services</td>
<td>6</td>
<td>8%</td>
</tr>
<tr>
<td>Other civil service</td>
<td>5</td>
<td>7%</td>
</tr>
<tr>
<td>Hotel/motel</td>
<td>5</td>
<td>7%</td>
</tr>
<tr>
<td>Auto shop</td>
<td>2</td>
<td>3%</td>
</tr>
<tr>
<td>Taquería/mobile stand</td>
<td>2</td>
<td>3%</td>
</tr>
<tr>
<td>Junior college/college/university/vocational school</td>
<td>2</td>
<td>3%</td>
</tr>
<tr>
<td>Liquor store</td>
<td>1</td>
<td>1%</td>
</tr>
<tr>
<td>Place of worship</td>
<td>0</td>
<td>0%</td>
</tr>
</tbody>
</table>

COMMUNITY ORGANIZATIONS

Menlo Park Neighborhood Association

*Meets monthly at 320 N. Commerce Loop*

Menlo Park Neighborhood Association (MPNA) coordinates neighborhood clean-up events and other community activities. MPNA has also been involved in recent housing restoration and neighborhood revitalization efforts in conjunction with Pima County.

*The neighborhood association has been around forever, 20 years.*

Food City has donated stuff to various community projects.

SPOTLIGHT: El Día de San Juan Festival

This annual celebration, which commemorates the start of monsoon season, draws members of the greater Tucson community to Congress Street (west of the Santa Cruz River). The event includes a procession and other traditional activities, as well as food, games and music.

FAITH-BASED COMMUNITY

No faith-based organizations were observed in the Menlo Park neighborhood.

SCHOOLS & CHILD CARE

Schools

Menlo Park Elementary School
1100 W Fresno St., 85745

Children and youth who reside in Menlo Park attend schools in Tucson Unified School District (TUSD). One TUSD public school (Menlo Park Elementary) is located within the target area boundaries (see map below). 97% of students at this school qualified for free or reduced lunch status in March 2010.

Child Care

Enrichment Academy
1415 W. St. Mary’s Rd., 85745

MAP OF SCHOOLS NEAR MENLO PARK

COMMUNITY RESOURCES include

The Mercado and St. Augustin, where we have hosted several kinds of events, and they do help with the Día de San Juan.

SOURCES:
ChildcareCenter.us. Childcare Centers in 85709. Available at: http://childcarecenter.us/state.
Evans, M. El Día De San Juan Fiesta Celebrates Tucson’s History and Culture for 13th Year. Tucson Citizen.com (June 16, 2010). Available at: http://tucsoncitizen.com/events-calendar/2010/06/16/el-dia-de-san-juan-fiesta-celebrates-tucson%E2%80%99s-history-and-culture-for-13th-year/.
COMMUNITY RECREATIONAL FACILITIES

Four recreational facilities were identified in the Menlo Park neighborhood (see map at right):

- **Menlo Park**
  NW corner of Grande Ave. & Fresno St.

- **Santa Cruz River Park**
  Runs alongside the western side of I-10 from St. Mary’s Rd. to Starr Pass Blvd.

- **Garden of Gethsemane**
  602 W. Congress St.

- **Menlo Park Elementary School**
  1100 W. Fresno St.

These recreational facilities were assessed for the presence/visibility and quality of features:

<table>
<thead>
<tr>
<th>Feature</th>
<th>Menlo Park</th>
<th>Santa Cruz River Park</th>
<th>Garden of Gethsemane</th>
<th>Menlo Park Elementary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Open to the public?</td>
<td>✔</td>
<td>✔</td>
<td>✔</td>
<td>✔</td>
</tr>
<tr>
<td>Play equipment</td>
<td>🏐</td>
<td>🏐</td>
<td>🏐</td>
<td>🏐</td>
</tr>
<tr>
<td>Grass</td>
<td>🌾</td>
<td>🌾</td>
<td>🌾</td>
<td>🌾</td>
</tr>
<tr>
<td>Sports fields</td>
<td>🏒</td>
<td>🏒</td>
<td>🏒</td>
<td>🏒</td>
</tr>
<tr>
<td>Tennis courts</td>
<td>🎾</td>
<td>🎾</td>
<td>🎾</td>
<td>🎾</td>
</tr>
<tr>
<td>Benches</td>
<td>🎸</td>
<td>🎸</td>
<td>🎸</td>
<td>🎸</td>
</tr>
<tr>
<td>Picnic tables</td>
<td>🎨</td>
<td>🎨</td>
<td>🎨</td>
<td>🎨</td>
</tr>
<tr>
<td>Water fountains</td>
<td>🛀</td>
<td>🛀</td>
<td>🛀</td>
<td>🛀</td>
</tr>
<tr>
<td>Restrooms</td>
<td>🚽</td>
<td>🚽</td>
<td>🚽</td>
<td>🚽</td>
</tr>
<tr>
<td>Bike racks</td>
<td>🚴</td>
<td>🚴</td>
<td>🚴</td>
<td>🚴</td>
</tr>
<tr>
<td>Trash bins</td>
<td>👔</td>
<td>👔</td>
<td>👔</td>
<td>👔</td>
</tr>
<tr>
<td>Exercise stations</td>
<td>🏋️</td>
<td>🏋️</td>
<td>🏋️</td>
<td>🏋️</td>
</tr>
<tr>
<td>Walking trails</td>
<td>🟡</td>
<td>🟡</td>
<td>🟡</td>
<td>🟡</td>
</tr>
<tr>
<td>Lights</td>
<td>🌃</td>
<td>🌃</td>
<td>🌃</td>
<td>🌃</td>
</tr>
<tr>
<td>Pool</td>
<td>🏊</td>
<td>🏊</td>
<td>🏊</td>
<td>🏊</td>
</tr>
<tr>
<td>Vending machines</td>
<td>🍃</td>
<td>🍃</td>
<td>🍃</td>
<td>🍃</td>
</tr>
<tr>
<td>Auditory annoyance</td>
<td>🎧</td>
<td>🎧</td>
<td>🎧</td>
<td>🎧</td>
</tr>
<tr>
<td>Litter / broken glass</td>
<td>🛠</td>
<td>🛠</td>
<td>🛠</td>
<td>🛠</td>
</tr>
<tr>
<td>Dog refuse</td>
<td>🐶</td>
<td>🐶</td>
<td>🐶</td>
<td>🐶</td>
</tr>
<tr>
<td>Evidence of alcohol / substance use</td>
<td>🍺</td>
<td>🍺</td>
<td>🍺</td>
<td>🍺</td>
</tr>
<tr>
<td>Sex paraphernalia</td>
<td>🚫</td>
<td>🚫</td>
<td>🚫</td>
<td>🚫</td>
</tr>
<tr>
<td>Graffiti / vandalism</td>
<td>🗝</td>
<td>🗝</td>
<td>🗝</td>
<td>🗝</td>
</tr>
</tbody>
</table>
MENLO PARK

Medium-sized park that is **open to the general public**. Hours are posted in English – facilities are open daily 6am-10:30pm. The area includes:

- Unshaded play equipment
- Shaded and unshaded benches and picnic tables
- Soccer and baseball fields and grassy areas
- Basketball courts (see photo at left)
- Water fountains
- Restrooms
- Trash bins
- Pool (closed – see photo below)

Some litter and dog refuse were observed. There was no graffiti/vandalism and no evidence of alcohol or substance use or sex paraphernalia.

*Right now Menlo Park is not an asset because all of the areas are fenced in... and a lot of kids used that pool.*
COMMUNITY RECREATIONAL FACILITIES – PARKS ACCESSIBLE TO THE PUBLIC

SANTA CRUZ RIVER PARK
Large recreational area / trail spanning the length of the Menlo Park area (from northern to southern boundary). The park parallels Santa Cruz River Wash, a wide, empty river basin. The area is open to the public daily from sunrise to sunset (hours are posted in English). The area includes:
- Unshaded picnic tables
- Restrooms (without sink)
- Exercise stations
- Shared-use paths (see photo at far right)

The area is well-maintained – no litter or graffiti vandalism was observed, and there was no evidence of alcohol or substance use and no sex paraphernalia.

GARDEN OF GETHSEMANE
Large recreational facility paralleling Santa Cruz River Wash / Park. No hours are posted. The area is maintained by the Knights of Columbus and City of Tucson Parks and Recreation. A number of homeless people were observed. The area includes:
- Unshaded play equipment / grassy area
- Unshaded picnic tables and benches
- Water fountains
- Restrooms
- Bike racks
- Trash bins
- Exercise stations (see photo at near left)
- Shared-use path (see photo at far left)

There was noise from the nearby freeway. No litter or graffiti/vandalism was observed, and there was no evidence of alcohol or substance use or sex paraphernalia.
COMMUNITY RECREATIONAL FACILITIES – SCHOOLS NOT ACCESSIBLE TO THE PUBLIC

MENLO PARK ELEMENTARY SCHOOL

Medium-sized school recreational facilities with no hours posted. Facilities are not open to the public. The area includes:
- Shaded and unshaded play equipment (see photo at left)
- Baseball field and multi-use field / grassy area (see photo below)
- Basketball court
- One shaded picnic table
- Restrooms (in school)
- Trash bins
- Walking trail

The area is well-maintained, with no graffiti or litter. There was no evidence of alcohol or substance use or sex paraphernalia.

We consider everyone who uses the resources as part of the neighborhood.
PUBLIC TRANSPORTATION

SunTran - Tucson’s regional bus service

Service

There are at least three full-service routes that run through Menlo Park (see map at right). Additionally, three Express routes pass through the area.

Bus Stops

Of 12 bus stops observed, 75% had a bench and/or sign post, more than 50% had shade and/or a trash can, less than 50% had a route map, less than 10% had lighting, and none had a bike rack.

ACTIVE TRANSPORTATION

Bikeability

Bike Routes

Menlo Park has a variety of bike routes and bikeable residential streets, including the Santa Cruz River bike path (see map below).

Notes from observational assessment:

- Several of the area’s designated bike routes are located on narrow, high-traffic streets.
- All 18 selected neighborhood food sources are located on designated bike routes or bikeable streets; one has a bike rack.

FOOD ACCESSIBILITY

ADVERTISING / PLACEMENT

- Three of the vendors had visible promotional displays or signage for healthy foods.
- One vendor offered price incentives for healthy options.
- None of the vendors had healthy foods available near checkout.

Who answered the survey?

- 34 members of the Menlo Park community.
- 100% in English.
- The survey was filled out at the Mercado Christmas Bazaar event on December 17th, 2010 and at the Ward office via e-mail in February, 2011.

Of 18 neighborhood food sources assessed, more than one-third are fast food options, and there are two large supermarkets in the area.

Top 5 Barriers to Purchasing Healthy Foods (N = 34)

- High Cost: 59%
- Availability/Accessibility: 50%
- No Barriers: 6%
- Lack of Food Knowledge: 6%
- Discipline: 6%

Other barriers to purchasing healthy foods: Don’t know how to prepare healthy foods; taste; no time to prepare healthy foods; and no preservatives.
Do you walk, bike, or take the bus to go shopping, do banking, go to school, or other daily business? (N = 34)

- No: 67%
- Yes: 33%

What do you regard as good and healthy food? (N = 34)

- Vegetables and Fruits: 79%
- Meat: 21%
- Whole Grains: 18%
- Organic: 15%
- Chicken: 12%

Other responses include: Beans (9%); fresh and local (9%); and food that is prepared at home (9%).

Of 18 food vendors assessed, nearly all stock fruits and vegetables, and these produce offerings are found somewhat frequently, with some variety, and poor to adequate quality. Low fat products were visible at more than three-quarters of these locations, and whole grain and low sugar products were visible at less than half.
HEALTH SERVICES 🌿 🍃

Closest hospital - located adjacent to the western boundary of Menlo Park:

Carondelet St. Mary’s Hospital
1601 W. St. Mary’s Rd.
Services: Cardiac Arrest Center, Diabetes Care Center, Faith Community Nursing Program, Primary Stroke Center, Prenatal Clinic, Telemedicine Clinical Services, Wound Healing Center, and more.

Health and human services providers in Menlo Park:

El Rio Health Center – Congress Clinic
Services: Family practice, midwives, internal medicine, urgent care, pediatrics, dental, pharmacy, lab/x-ray, mammography

Pima County Health Department – Theresa Lee Public Health Center
Services: STD/HIV testing, Well Woman Health checks

Community Resource Center

YWCA: Frances McClelland Leadership Center

First Chiropractic

Pueblo Radiology

Pima County Health Department. Pima County Health Department Clinics & Neighborhood Services. Available at: http://www.pimahealth.org/clinics_locations.asp.

FOOD SYSTEMS RESOURCES 🍃

Farmers’ Markets - NONE WITHIN TARGET AREA

Closest farmers’ market (less than a half-mile from the Menlo Park neighborhood):

Santa Cruz River Farmers’ Market
NE corner of Speedway Blvd. & Riverview Blvd.
Thursdays from 3-6pm (Oct.-Apr.); 4-7pm (May-Sep.); closed Dec.
Accepts WIC benefits and Food Stamps

Gardening

It is hard to maintain them [community gardens] when you have a transient population and when people are working.
COMMUNITY STRESS INDICATORS

Poverty

In the Menlo Park neighborhood, proportions of families living below the poverty level are substantially greater than in Pima County.

<table>
<thead>
<tr>
<th>Percent whose income in the past 12 months is below poverty level</th>
<th>Menlo Park</th>
<th>Pima County</th>
<th>U.S.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Families</td>
<td>22.9%</td>
<td>10.7%</td>
<td>9.9%</td>
</tr>
<tr>
<td>With related children under 18 years</td>
<td>34.2%</td>
<td>17.6%</td>
<td>15.3%</td>
</tr>
<tr>
<td>With related children under 5 years</td>
<td>49.2%</td>
<td>19.4%</td>
<td>16.6%</td>
</tr>
<tr>
<td>Families with female householder, no husband present</td>
<td>30.2%</td>
<td>27.5%</td>
<td>28.7%</td>
</tr>
<tr>
<td>With related children under 18 years</td>
<td>42.6%</td>
<td>35.5%</td>
<td>37.1%</td>
</tr>
<tr>
<td>With related children under 5 years</td>
<td>100.0%</td>
<td>45.1%</td>
<td>45.6%</td>
</tr>
</tbody>
</table>

There have always been safety issues [in Menlo Park].

...Especially in the apartments and stuff, you come across economic issues. We also have a higher amount of people who are retired. But other people just spend their time in their houses.

Crime

Compared to all of Tucson, there were more motor vehicle thefts, and fewer burglaries, in Menlo Park in 2008.

Alcohol signage and graffiti in Menlo Park

SOURCES:
NEIGHBORHOOD PRIORITIES

Top 5 Desired Changes to Make Healthy Living More Available (N = 34)

- More Healthy Local Businesses: 18%
- Farmers' Markets: 15%
- Bike Boulevards/Paths/Linkages: 15%
- Community Gardens: 12%
- Improved Parks: 12%

Other desired changes:
- Investing in the community
- Lower speed limit
- More traffic calming
- Bike/pedestrian signals
- Food vendors to serve food with fresh vegetables
- Improvements to the parks
- Improve safety at A-mountain for biking, hiking and exercise

What activities do you think make a person healthier? (N = 34)

- Exercise: 59%
- Walking: 35%
- Biking: 15%
- Community: 12%
- Yoga: 9%

Other healthy activities:
- Biking more, driving less
- Any activity that raises the pulse rate
- Yoga
- Weight Training and lifting
- Balance between work and play
- Service and volunteering to help people and the community
- Doing your own yard work/housework and gardening
OPPORTUNITIES 🎨 📽️

Communication

- I think part of it is a communication issue. I don’t think there is a central way to communicate with all the neighbors. At least half don’t have computers. I remember that they used to send out postcards. I think that if they announced a community event, people wouldn’t know it was happening. How do you communicate that? You can’t have it in the newspaper because a lot of people don’t have newspapers.

- Reaching out to the senior community when the buildings are up and there is a viable chunk of seniors.

Developments

- Next to El Rio across from the Mercado in the Banco building it is now called “Plaza Linda” that’s looking like it is going to be Pima County Housing Office. They have financial education programs.

- They are looking at establishing a senior housing project as part of Rio Nuevo. Part of it is that the community can access arts and crafts on Wednesdays...so anyone who is over 60...can go.

- They are fixing the park...The City is working with the school to open up more fields for soccer. I am not sure how it is going to work, but the Ward One Office said that they were going to do that.

Goals

- Making sure that the City follows through on projects like the park and the Resource Center.